



2014-2020 Operational  
Programme for the  
European Union Funds  
Investments in Lithuania

7<sup>th</sup> biannual international evaluation conference

## EVALUATION OF INNOVATIONS AND INNOVATIONS IN EVALUATION



MINISTRY  
OF FINANCE



18-19<sup>th</sup> of May 2017

Sapiegos Vilnius Tech Park | Antakalnio str. 17 | Vilnius, Lithuania

**Ms Danutė BURAKIENĖ**

Head of Evaluation Division, EU Investment Department, Ministry of Finance, Lithuania

# Search for Participatory Evaluation: Roads and Blind Alleys



Kuriame  
Lietuvos ateitį

2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa



?

?

?

?

?

?

?

?



Kuriame  
Lietuvos ateitį

2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

**“Participatory evaluation is a method of evaluation that involves the representatives of stakeholder groups (social and economical partners, beneficiaries, NGOs, etc.) and institutions managing the operational programme which participate effectively in the evaluation process”**

The Evaluation Plan of the Use of the EU  
Structural Funds Investments in 2014-2020



Kuriame  
Lietuvos ateitį

2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

## The actions of the Ministry of Finance

Discussion  
on Terms of  
Reference

Meetings  
with a  
contractor

Evaluation  
Steering  
Group

Discussion  
on  
recommend  
ations

Public  
events



Kuriame  
Lietuvos ateitį

2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

## **The purpose of the meta-evaluation:**

**to assess the opportunities for application of participatory evaluation approaches and to improve the involvement of all stakeholders in the evaluation process.**

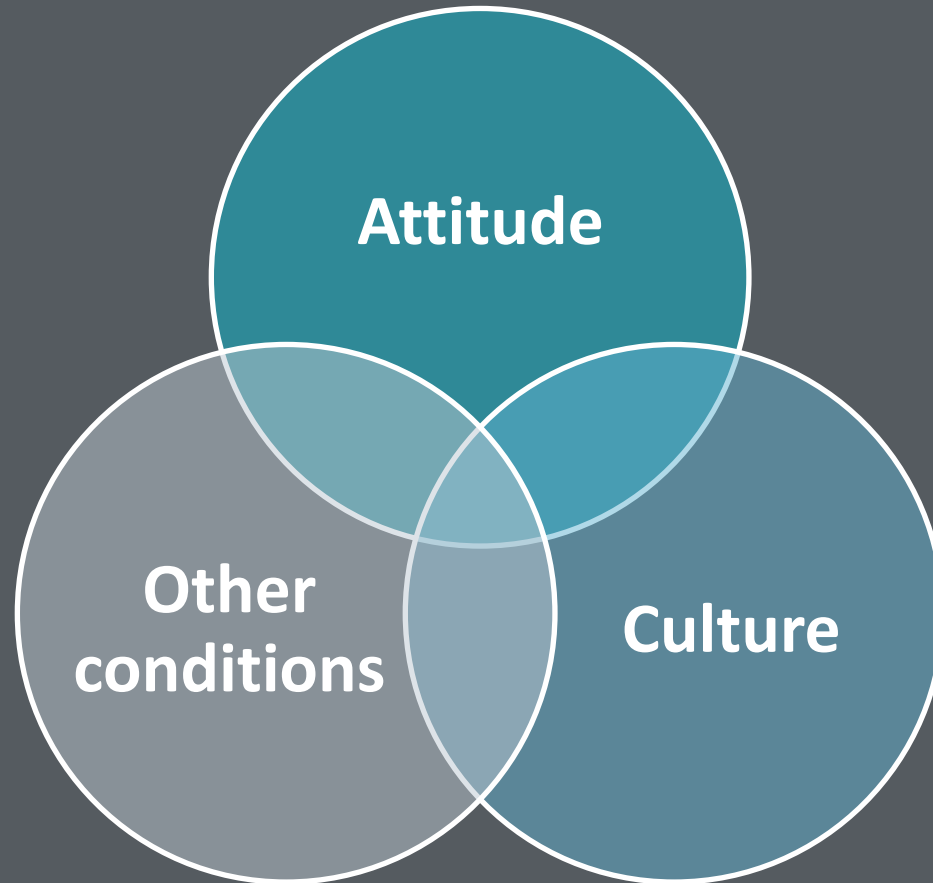
A red rectangular sign with rounded corners and a white border is mounted on a metal post. The sign features the words "WRONG WAY" in bold, white, sans-serif capital letters, arranged in two lines. The background is a clear blue sky with scattered white clouds. The sign is tilted slightly to the right.

**WRONG  
WAY**



Kuriame  
Lietuvos ateitį  
2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

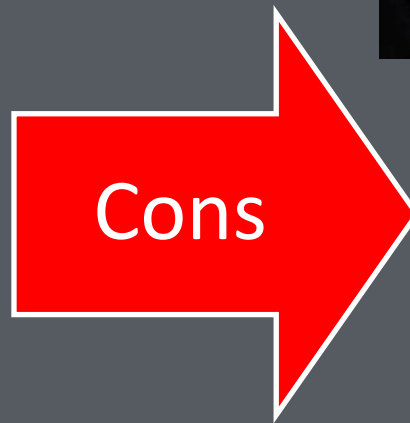
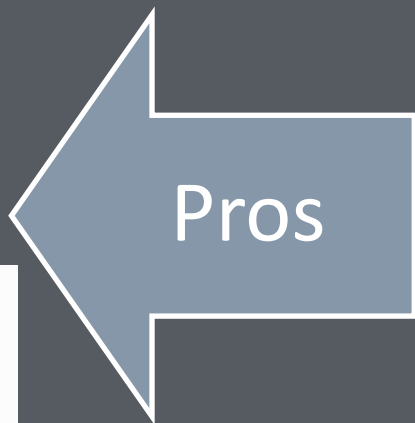
# The Content of Participatory Evaluation





Kuriame  
Lietuvos ateitį

2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa







# Methodology of Meta-Evaluation

## Dimensions of the evaluation process

Evaluation  
process  
control

Selection of  
participants  
from  
stakeholder  
groups

Degree and  
extent of the  
participation  
of stakeholder  
groups



Kuriame  
Lietuvos ateitį  
2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

# Evaluation of the Partnership Principle implementation

- **The purpose of evaluation – evaluation capacity building;**
- **Methodology – participatory evaluation ( simple evaluation methods);**

**+ benefits;**

**– limitations;**





Kuriame  
Lietuvos ateitį  
2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programą

# Ex-ante evaluation of the 2014-2020 EU structural assistance strategic documents

- The main purpose of evaluation – to improve the quality of the Operational Programme;
  - Methodology – the theory of change and interactive/iterative process;
- + benefits;
- limitations;





Kuriame  
Lietuvos ateitį

2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

# Lessons learned from the PE application



- **The best possibilities for the PE application, when the objective is:**
- **To agree on programme objectives, intervention logic and investment priorities;**
- **To improve the programme implementation, particularly the system of administration;**
- **To strengthen capacities of participants and to build in a sense of ownership of evaluation results.**



Kuriame  
Lietuvos ateitį  
2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

## The added value of PE



- **PE allows to apply collective knowledge in search for the best decision;**
- **PE encourages learning and consensus;**
- **The participation of organisation representatives strengthens their capacity and develops a sense of ownership.**



Kuriame  
Lietuvos ateitį  
2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

## The main challenges in applying PE



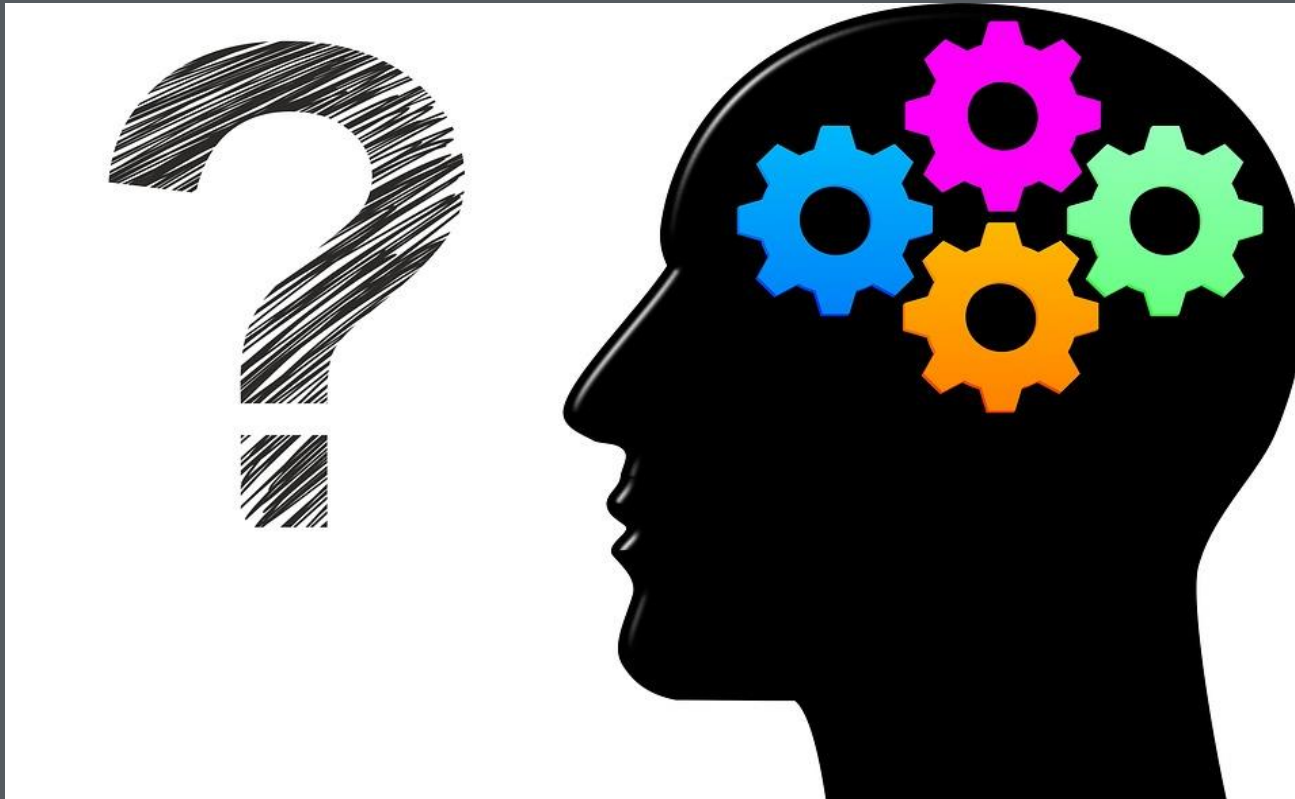
- **To ensure the interest of PE participants and their involvement during the entire process;**
- **To properly manage complex and extensive evaluations (balancing the scope of evaluation, available resources and time);**
- **Lack of PE participatory evaluation methodological knowledge;**
- **Relatively high costs of evaluation services.**



Kuriame  
Lietuvos ateitį  
2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa

# “I KNOW THAT I KNOW NOTHING”

## Socrates





Kuriame  
Lietuvos ateitį

2014–2020 metų  
Europos Sąjungos  
fondų investicijų  
veiksmų programa



# Thank you!



**Mrs Danutė BURAKIENĖ**

*Head of Evaluation Division, EU Investment Department,  
Ministry of Finance of the Republic of Lithuania*

LITHUANIA

E-mail: [Danute.Burakiene@finmin.lt](mailto:Danute.Burakiene@finmin.lt)